BUDGETS, RESERVES AND FINANCIALLY SUSTAINABLE COMMUNITIES

JANUARY 23, 2025



Peter B. Miller, RS, EBP



Topics:

- Module 1: Importance of Reserves
- Module 2: Basic Tenets
- Module 3: Financially Sustainable Communities
- Module 4: Sample Reserve Study
- Module 5: The Board's Involvement
- Module 6: Cash Flow vs. Component
- Module 7: Inflation CPI v. PPI

Module 1

The Importance of Reserves

What are Reserves?

- Replacement Reserves? Money budgeted each year for the Replacement and major repair of common elements.
- Replacement Reserve Studies?
 Financial forecasting report used to assist Boards in establishing appropriate annual Reserve Funding Levels in Budget.

Why are Reserves Important?

Adequate Reserves help to Protect, Preserve and Enhance the property values in your community.

"Perhaps the greatest
Duty of the Board of
Directors is to Protect,
Preserve and Enhance
the value of the homes
within the community!"



Robert Lyles, Esq. Charleston, SC

How Do Reserves protect property values?

- Ensures that funding is available for timely replacement.
- Stabilizes Annual Assessment.
- Replacement costs are spread equitably over time.

Is the Board Required to do a Reserve Study?

- Not all States require Reserve Studies.
- Governing Docs. may provide Board the authority to establish Reserves in budget.
- Boards have a Fiduciary Duty to make prudent, business-like decisions.
- Maintaining Reserves is considered Industry "Best-Practice".

Reserve Study Levels

Level I

Full Study w/ Onsite Condition Assessment.

Level II

 Reserve Study Update w/ On-site Condition Assessment

Level III

- Reserve Study Update w/o On-site Condition
- Assessment

Level IV

Preliminary Reserve Study (from Drawings)

Identifying Reserve Components

- Commonly-Owned Physical Asset (check governing documents)
- Will require major repair or replacement
- Suggested Resolutions:
 - Normal Economic Life > 3 Years
 - Replacement Cost > \$X,XXX

National Reserve Study Standards as Revised 2023

- Must update every three years.
- Must include funding for major maintenance.
- Must include funding for periodic Structural Evaluations.

Engaging a Qualified Reserve Study Company

- Designated Reserve Specialists (RS).
- Flexible with revisions and Zoom mtgs.
- Board should read Sample Report!
- DO NOT SELECT BASED UPON LOW BID!
 There is a difference between cost and value!
- Provides Cash Flow Method of Calculation*.
 - *More realistic method of calculating Reserves.

Why We Plan For Reserves

- Legal
- Practical/Financial
- Ethical

Legal Considerations

- State Statutes
- Governing Documents
- IRS Guidelines
- Bank Loan Requirements
- Fiduciary Duty of Board
- Fannie Mae Requirements

Practical / Financial Considerations

- PROTECT PROPERTY VALUES!
- 10% 50% of Annual Budget!
- Sound Financial Planning!
- Avoid Special Assessments!
- Equitable Distribution of costs over time!

Ethical Considerations

- Avoids "kicking the can down the road" (future financial obligations) to future new or long-term owners!
- Equitable Distribution of costs over time! "Everybody pays their fair share!" *

*Not an easy sell among some demographics!

Questions?

Module 2

Three Basic Tenets of a Reserve Study

Tenet #1:

The Reserve Study must be readable and understandable in order to be usable!

Tenet #2:

The Reserve Study must reflect the priorities, the plans, the hopes, and the aspirations of the community!

Good versus Great!

Tenet #3

The Reserve Study funding recommendation must be practical and implementable!

Reasonable Expectations!

- A Reserve Study is a visual condition assessment.
- It is not an in-depth technical study or structural evaluation.
- Increase the accuracy of the Study by bringing in your professional experts!
 i.e., HVAC, Bathymetry, Paving, etc.

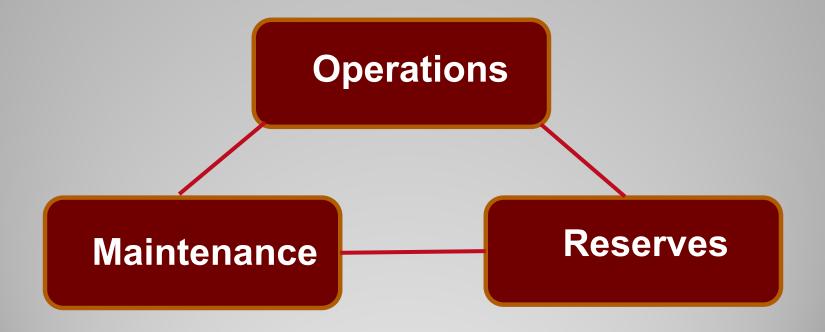
Questions?

Module 3

Financially Sustainable Communities

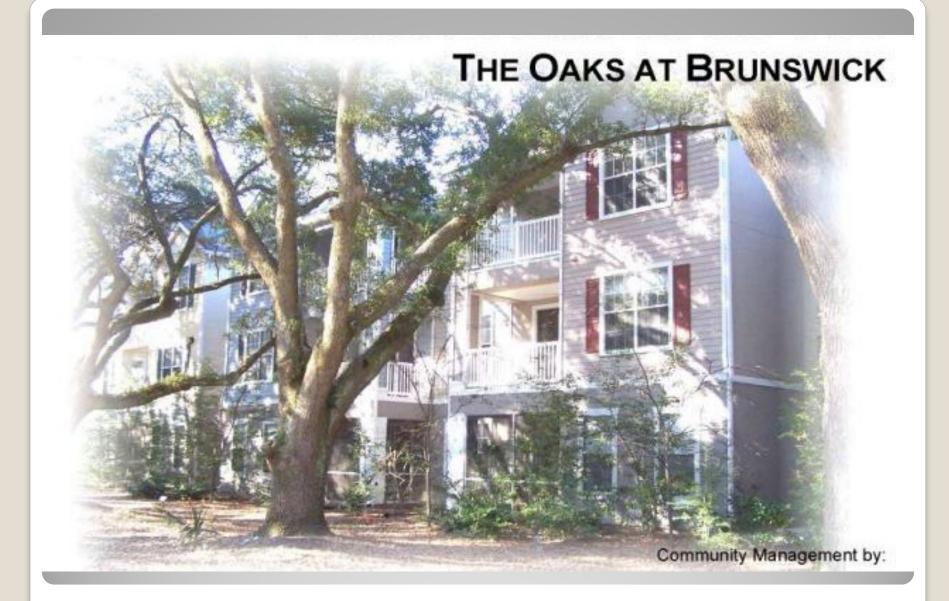
Where do the Reserves fit in the budgeting process? **Operations** Reserves **Maintenance**

When all three budgets are in balance, you have a Financially Sustainable Community!



Module 4

Sample Reserve Study





EXECUTIVE SUMMARY

The Oaks at Brunswick Replacement Reserve Analysis uses the Cash Flow Method (CFM) to calculate Replacement Reserve funding for the periodic replacement of the 103 Projected Replacements identified in the Replacement Reserve Inventory.

\$149,507

RECOMMENDED REPLACEMENT RESERVE FUNDING FOR THE STUDY YEAR, 2015

\$57.68 Per unit (average), minimum monthly funding of Replacement Reserves

We recommend the Association adopt a Replacement Reserve Funding Plan based on the annual funding recommendation above. Inflation adjusted funding for subsequent years is shown on Page A5.

Oaks at Brunswick reports a Starting Balance of \$77,240 and Annual Funding totaling \$90,000.

Current funding is inadequate to fund the \$5,616,122 of Projected Replacements scheduled in the Replacement Reserve Inventory over the 40-year Study Period. See Page A3 for a more detailed evaluation.

Starting Balance \$77,240 Current Funding \$90,000 Recommended Funding \$150,000

ENA N	ITEM DESCRIPTION	UNIT	NUMBER OF UNITS	REPLACEMENT COST (\$)	NORMAL ECONOMIC LIFE (YRS)	PEMAINING ECONOMIC LIFE (VRS)	PEPLACEMEN COST (
1	Asphalt road and parking area	sf	157,053	\$1.30	20	15	\$204,169
2	Seal coat asphalt	sf	157,053	\$0.16	5	none	\$25,12
3	Concrete curb & gutter (20%)	If	1,072	\$34.00	54	6	\$36,44
4	Concrete flatwork (6%)	sf	817	\$8.50	60	6	\$6,94
	Repoint masonry entrance feature	sf	20				
5	Sandblasted wood signage	Is	1	\$1,200.00	15	10	\$1,20
6	Segmental retaining wall, 30%	sf	697	\$45.00	40	35	\$31,36
7	Mailboxes	Is	1	\$18,000.00	25	15	\$18,00
8	Dumpster pad	sf	816	\$10.00	25	20	\$8,16
9	Dumpster enclosure stucco repair	sf	805	\$12.75	50	45	\$10,26
10	Dumpster trellace	ls	1	\$1,500.00	20	15	\$1,50
11	Dumpster gates	pr	1	\$1,000.00	10	5	\$1,00
12	Site lighting	ea	26	\$2,100.00	30	25	\$54,60
13	Sanitary sewer - mains (10%)	unit	216	\$155.00	20	15	\$33,48
14	Domestic water - mains (10%)	unit	216	\$95.00	20	15	\$20,52
15	Storm water - structure & pipe (10%)	unit	216	\$185.00	20	15	\$39,96
16	Storm water pond dredging	Is	1	\$50,000.00	20	15	\$50,00

Each inventory item is assigned a Remaining Economic Life based upon condition. Based upon that REL, each item is then shown in the calendar, see page C3.

м	ITEM DESCRIPTION	UNIT	NUMBER OF UNITS	REPLACEMENT COST (B)	NORMAL ECONOMIC LIFE (YRS)	PENABINO ECONOMIC LEE (YRS)	PEPLACEMEN COST (I
34	CB Windows, 20%	sf	2,232	\$35.00	30	21	\$78,120
35	CB Windows, 20%	sf	2,232	\$35.00	30	23	\$78,120
36	CB Windows, 20%	sf	2,232	\$35.00	30	25	\$78,12
37	CB Windows, 20%	sf	2,232	\$35.00	30	27	\$78,12
38	CB Windows, 20%	sf	2,232	\$35.00	30	29	\$78,12
39	CB Window shutters	pr	160	\$100.00	15	10	\$16,00
40	CB Doors, 20%	ea	43	\$950.00	25	18	\$41,04
11	CB Doors, 20%	ea	43	\$950.00	25	19	\$41,04
12	CB Doors, 20%	ea	43	\$950.00	25	20	\$41,04
13	CB Doors, 20%	ea	43	\$950.00	25	21	\$41,04
44	CB Doors, 20%	ea	43	\$950.00	25	22	\$41,04
45	CB Patio doors, 20%	ea	12	\$1,470.00	25	18	\$17,64
16	CB Patio doors, 20%	ea	12	\$1,470.00	25	19	\$17,64
17	CB Patio doors, 20%	ea	12	\$1,470.00	25	20	\$17,64
81	CB Patio doors, 20%	ea	12	\$1,470.00	25	21	\$17,64
19	CB Patio doors, 20%	ea	12	\$1,470.00	25	22	\$17,64

EN #	ITEM DESCRIPTION	UNIT	NUMBER OF UNITS	UNIT PEPLACEMENT COST (\$)	NORMAL ECONOMIC LIFE LYRSE	REMAINING ECONOMIC LIFE (YRS)	PEPLACENEN COST d	
66	Swimming pool - structure	sf	990	\$70.00	45	40	\$69,300	
67	Swimming pool - finish	sf	990	\$3.50	10	4	\$3,468	
68	Swimming pool - waterline tile	ft	135	\$40.00	15	10	\$5,40	
69	Swimming pool pump (2 - 5 hp)	ea	1	\$3,200.00	10	5	\$3,20	
70	Swimming pool filter/chlorinator	sf	990	\$4.00	20	15	\$3,96	
71	Swimming pool valves & plumbing	sf	990	\$2.00	20	15	\$1,98	
72	Swimming pool - concrete deck, 25%	sf	480	\$10.25	30	5	\$4,92	
73	Swimming pool - concrete deck, 25%	sf	480	\$10.25	30	10	\$4,92	
74	Swimming pool - concrete deck, 25%	sf	480	\$10.25	30	15	\$4,92	
75	Swimming pool - concrete deck, 25%	sf	480	\$10.25	30	20	\$4,92	
76	Swimming pool deck coating	sf	1,920	\$10.00	10	6	\$19,20	
77	Swimming pool furniture (50%)	Is	1	\$1,950.00	8	1	\$1,95	
78	Swimming pool furniture (50%)	Is	1	\$1,950.00	8	3	\$1,95	
79	Spa structure	sf	50	\$100.00	45	40	\$5,02	
80	Spa finish	sf	50	\$10.00	10	4	\$50	
81	Spa waterline tile	If	25	\$40.00	15	10	\$1,00	
82	Spa filter/chlorinator	Is	1	\$2,500.00	20	15	\$2,50	
83	Swimming pool lighting	ea	7	\$900.00	30	25	\$6,30	
84	Pool perimeter fence - 6' (metal)	ft	186	\$55.00	30	25	\$10,23	
85	Swimming pool retaining wall	sf	165	\$40.00	35	30	\$6,60	
		S	SWIMMING POOL - Replacement Costs - Subtotal					

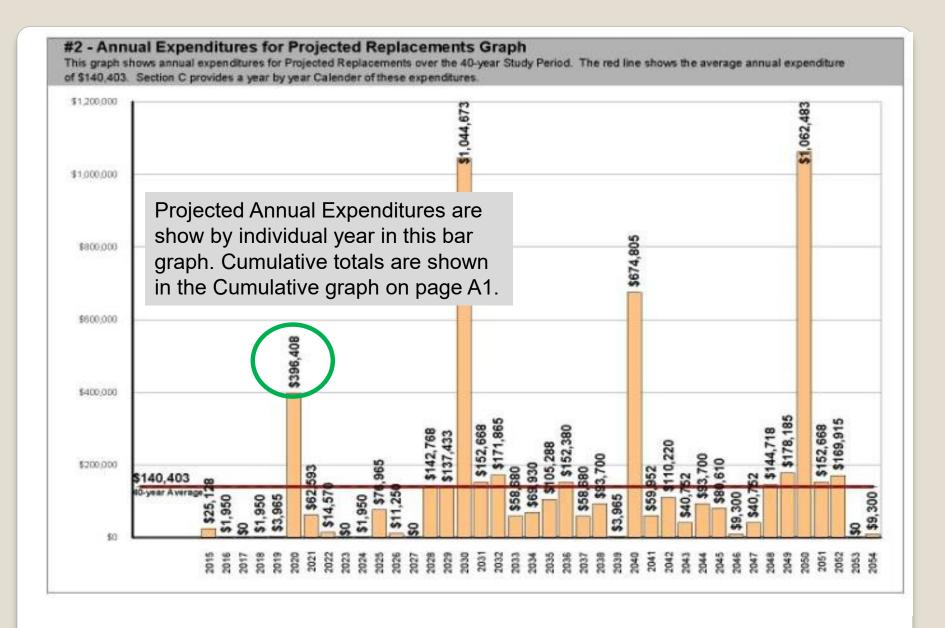
Miller + Dodson Associates, Inc. Projected Annual Replacements - Page C3 Oaks at Brunswick June 14, 2014 106241020AKS AT 15 PROJECTED REPLACEMENTS - YEARS 4 TO 6 2018 - YEAR 4 5 item. 2019 - YEAR 5 2020 - YEAR 6 Item Item Swimming pool furniture (50 \$1,950 67 Swimming pool - finish \$3,465 2 Seal coat asphalt 80 Spa finish \$500 Dumpster gates 11 27 CB EIFS coating Swimming pool pump (2 - 5 Swimming pool - concrete d \$4,920 \$10,836 CO EIFS coating FC EIFS coating \$3,864 FC HVAC system \$2,500 Based upon the Remaining Economic Life, each inventory item is shown in the calendar in the appropriate year. The annual projected costs for each year are then shown on page A2. Total Scheduled Replacements \$1,950 Total Scheduled Replacements \$3,965 Total Scheduled Replacements \$396,408

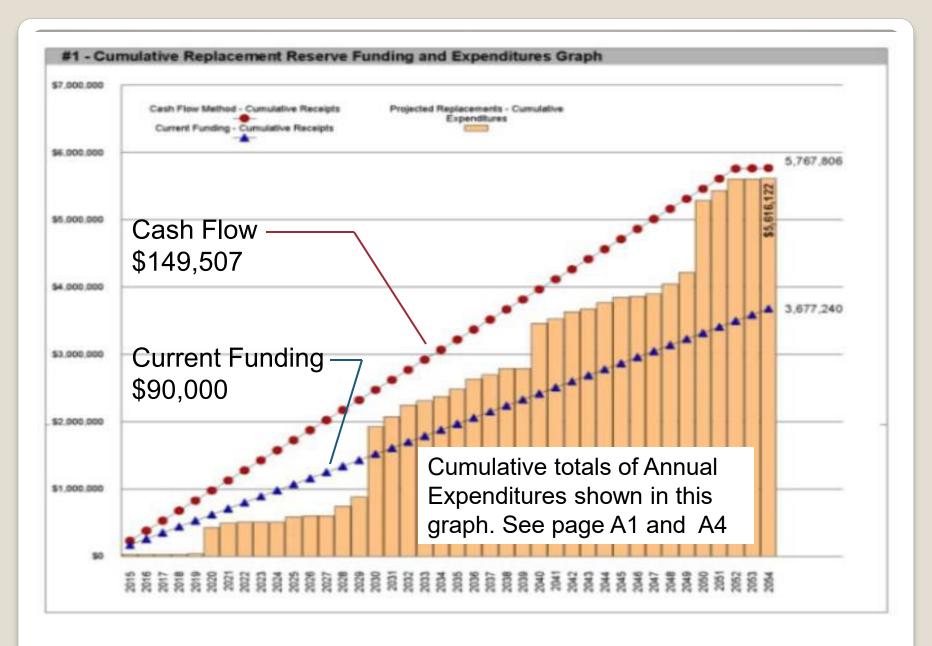
Oaks at Brunswick

June 14, 2014 106241020AKS AT15

PROJECTED REPLACEMENTS - YEARS 25 TO 27

tem	2039 - YEAR 25	\$	Item	2040 - YEAR 26	\$	Item	2041 - YEAR 27	\$
67	Swimming pool - finish Spa finish	\$3,465	2 5 11 12 27 36 39 55 56 60 65 68 69 77 81 83 84 88 90 91 95 100	Seal coat asphalt Sandblasted wood signage Dumpster gates Site lighting CB EIFS coating CB Windows, 20% CB Windows, 20% CB Windows shutters CB Balcony structure CB Balcony structure CB Stairs, 20% CB Exit lights Swimming pool - waterline ti Swimming pool furniture (50 Spa waterline tile Swimming pool lighting Pool perimeter fence - 6' (mico EIFS coating CO Windows CO Windows CO Windows FC EIFS coating FC HVAC condensing unit	\$25,128 \$1,200 \$1,000 \$54,600 \$344,960 \$78,120 \$16,000 \$58,800 \$21,112 \$15,580 \$4,500 \$5,400 \$3,200 \$1,950 \$1,005 \$6,300 \$10,230 \$10,230 \$10,836 \$8,820 \$1,000 \$3,864 \$1,200	29 76	CB Vinyl siding, 20% Swimming pool deck coating	\$40,752
To	tal Scheduled Replacements	\$3,965	Tot	al Scheduled Replacements	\$674,805	То	tal Scheduled Replacements	\$59,952





Questions?

Module 5

The Board's Involvement

Board Involvement

- Establish inventory.
- Set threshold policy: (Board Resolution)
 - Lasts longer than "X",
 - Costs more than "Y"
- Provide data, guidance, contractor names, and historical context.
- Set Minimum Fund Balance.

Board Involvement (continued)

- Review draft:
 - Provides priorities and other input.
 - Replacement timing, replacement costs, etc.
- Investigate alternatives.
- Develop Strategic Funding Plan.

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2	Seal coat asphalt	sf	157,053	\$0.16	5	none	\$25,12
3	Concrete curb & gutter (20%) 6%	If	1,072	\$34.00	54	6	\$36,44
4	Concrete flatwork (6%)	sf	817	\$8.50	60	6	\$6,94
	Repoint masonry entrance feature	sf	20				
5	Sandblasted wood signage	Is	1	\$1,200.00	15	10	\$1,20
6	Segmental retaining wall, 30%	sf	697	\$45.00	40	35	\$31,36
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12	Site lighting	ea	26	\$2,100.00	30	25	\$54,60
13	Sanitary sewer - mains (10%)	unit	216	\$155.00	20	15	\$33,46
14	Domestic water - mains (10%)	unit	216	\$95.00	20	15	\$20,52
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16	Storm water pond dredging	Is	1	\$50,000.00	20	15	\$50,00

CONDOMINIUM	BUILDING	EXTERIORS,	Con't (CB)
PROJECTED REPLACE	MENTS		

ITEM #	ITEM DESCRIPTION	UNIT	NUMBER OF UNITS	PEPLACEMENT COST (\$)	NORMAL ECONOMIC LIFE (YRS)	PEMARINO ECONOMIC LIFE (FRS)	PEPLACEMENT COST (8)
34	CB Windows, 20% 100%	sf	2,232	\$35.00	30	21	\$78,120
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36	CB Windows, 20%	st	2,232	\$35.00	30	25	\$78,120
37	CB Windows, 20%	61	2,232	\$35.00	30	27	\$78,120
38	CB Windows, 20%	sf	2,232	\$35.00	30	29	\$78,120
39	CB Window shutters	pr	160	\$100.00	15	10	\$16,000
40	CB Doors, 20% 100%	ea	43	\$950.00	25	18	\$41,040
41	CB Doors, 20%	ea	43	\$950.00	25	19	\$41,040
42	CB Doors, 20%	0.7	43	\$950.00	25	20	\$41,040
43	CB Doors, 20%	ea	43	\$950.00	25	21	\$41,040
44	CB Dears, 20%	ea	43	\$950.00	25	22	\$41,040
45	CB Patio doors, 20% 100%	ea	12	\$1,470.00	25	18	\$17,640
46	CB Patio doors, 20%	ea	12	\$1,470.00	25	19	\$17,640
47	CB Patio doors, 20%	00	12	\$1,470,00	25	20	\$17,640
48	CB Patio doors, 20%	ea	12	\$1,470.00	25	21	\$17,640
49	CB Patio doors, 20%	ea	12	\$1,470.00	25	22	\$17,840

CONDOMINIUM BUILDING EXTERIORS, Con't (CB) - Replacement Costs - Subtotal \$700,000

Miller + Dodson Associates, Inc.

Total Scheduled Replacements

\$1,950

Projected Annual Replacements - Page C3

Total Scheduled Replacements

Oaks at Brunswick

June 14, 2014

PROJECTED REPLACEMENTS - YEARS 4 TO 6 2019 - YEAR 5 item. 2020 - YEAR 6 \$ Item Item Swimming pool furniture (50 \$1,950 Swimming pool - finish 2 Seal coat asphalt \$25,128 67 \$3,465 80 Spa finish \$500 Dumpster gates \$1,000 27 CB EIFS coating \$344,960 Swimming pool pump (2 - 5 \$3,200 Samming pool - concrete d 24 920 \$10,836 CO EIFS coating FC EIFS coating \$3,864 FC myon austam az,500

Total Scheduled Replacements

\$3,965

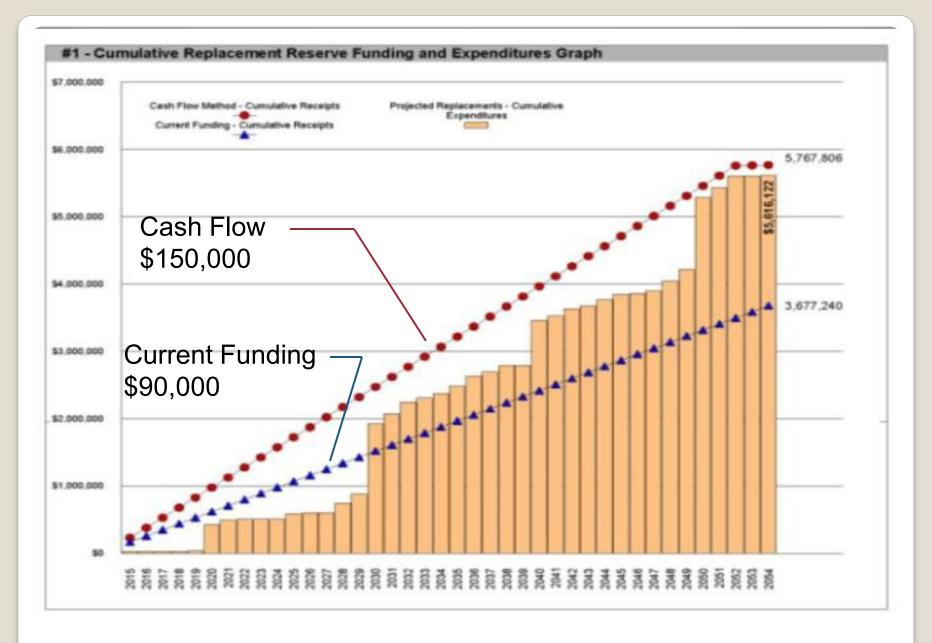
\$396,408

Oaks at Brunswick

June 14, 2014 106241020AKS AT15

PROJECTED REPLACEMENTS - YEARS 25 TO 27

Item	2039 - YEAR 25	\$	Item	2040 - YEAR 26	\$	Item	2041 - YEAR 27	\$
67	Swimming pool - finish Spa finish	\$3,465 \$500	2 5 11 12 27 36 39 55 56 60 65 68 69 77 81 83 84 88 90 91 95 100	Seal coat asphalt Sandblasted wood signage Dumpster gates Site lighting CB EIFS coating CB Windows, 20% CB Windows, 20% CB Window shutters CB Balcony structure CB Balcony surface CB Stairs, 20% CB Exit lights Swimming pool - waterline ti Swimming pool pump (2 - 5 Swimming pool furniture (50 Spa waterline tile Swimming pool lighting Pool perimeter fence - 6' (mi CO EIFS coating CO Windows CO Windows FC EIFS coating FC HVAC condensing unit	\$25,128 \$1,200 \$1,000 \$54,600 \$344,960 \$78,120 \$16,000 \$58,800 \$21,112 \$15,580 \$4,500 \$5,400 \$3,200 \$1,950 \$1,005 \$6,300 \$10,230 \$10,836 \$8,820 \$1,000 \$3,864 \$1,200	29 76	CB Vinyl siding, 20% Swimming pool deck coating	\$40,752 \$19,200
To	tal Scheduled Replacements	\$3,965	To	tal Scheduled Replacements	\$674,805	То	tal Scheduled Replacements	\$59,952



What's the Next Step?

- You as the Manager...
- You as a Board Member...
- You as a FinanceCommittee Member...

What's the Next Step?

You just were handed this report!

It says to increase the Reserve Funding from \$90K to \$150K!

What?

That's a \$60K annual increase!

Holy Cr@p!

What Are Your Alternatives?

- Increase Normal Assessments
- Special Assessment
- Commercial Bank Loan
- Combination of two or more

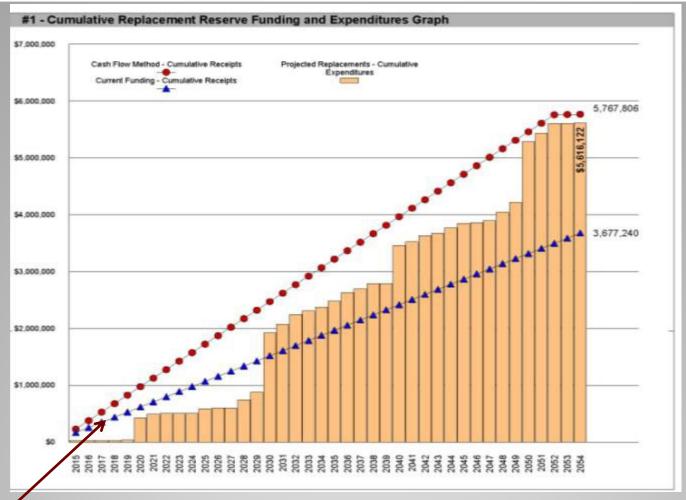
Next Step:

- Review inventory data.
- Re-think replacement priorities.
- Check Cash Flow margins.
- Develop <u>Strategic Funding Plan</u>.

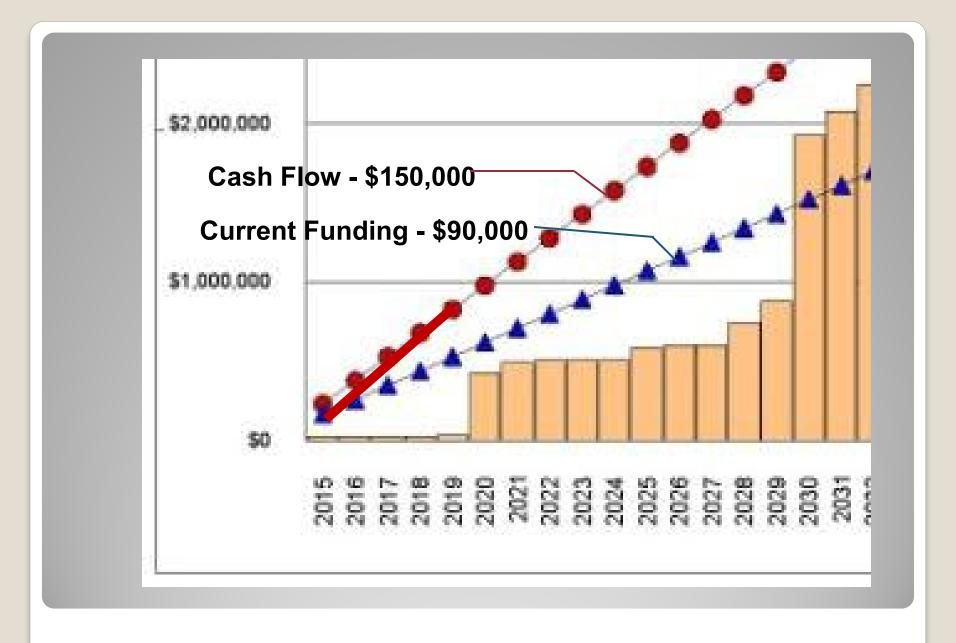
Check Cash Flow Margins

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Starting Balance Projected Replacements Annual Deposit	\$77,240 (\$25,128) \$90,000	(\$1,950) \$90,000	\$90,000	(\$1,950) 000,002	(\$3,965) \$90,000	(\$396,408) \$90,000	(\$62,593) \$90,000	(\$14,570) \$90,000	\$90,000	(\$1,950) \$90,000
End of Year Balance	\$142,112	\$230,162	\$320,182	\$408,212	\$494,247	\$187,838	\$215,246	\$290,676	\$380,676	\$468,726
Cumulative Expenditures Cumulative Receipts	(\$25,128) \$167,240	(\$27,078) \$257,240	(\$27,078) \$347,240	(\$29,028) \$437,240	(\$32,993) \$527,240	(\$429,402) \$817,240	(\$491,994) \$707,240	(\$506,584) \$797,240	(\$506,564) \$887,240	(\$509,514) \$977,240
Year	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Projected Replacements Annual Deposit	(\$76,965) \$90,000	(\$11,250) \$90,000	\$90,000	(\$142,768) \$90,000	(\$137,433) \$90,000	(\$1,044,673) \$90,000	(\$152,668) \$90,000	(\$171,885) \$90,000	(\$59,680) \$90,000	(\$89,930) \$90,000
End of Year Balance	\$481,761	\$560,511	\$850,511	\$597,743	\$550,309	(\$404,364)	(\$467,032)	(\$548,897)	(\$517,577)	(\$497,507)
Cumulative Expenditures Cumulative Receipts	(\$585,479) \$1,067,240	(\$596,729) \$1,157,248	(\$596,729) \$1,247,248	(\$739,497) \$1,337,240	(\$876,931) \$1,427,240	(\$1,921,804) \$1,517,240	\$2,074,272) \$1,607,248	(\$2,246,137) \$1,697,240	(\$2,304,817) \$1,787,240	(\$2,374,747) \$1,877,240
Year	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044
Projected Replacements Annual Deposit	(\$105,288) \$90,000	(\$152,380) \$90,000	(\$58,880) \$90,000	(\$93,700) \$90,000	(\$3,965) \$90,000	(\$674,805) \$90,000	(\$59,952) \$90,000	(\$110,220) \$90,000	(\$40,752) \$90,000	(\$93,700) \$90,000
End of Year Balance	(\$512,796)	(\$575,178)	(\$543,856)	(\$547,558)	(\$461,521)	(\$1,046,326)	(\$1,018,278)	(\$1,036,497)	(\$987_249)	(\$990,949)
Cumulative Expenditures Cumulative Receipts	(\$2,480,036) \$1,967,240	(\$2,632,416) \$2,057,240	(\$2,691,096) \$2,147,240	(\$2,784,796) \$2,237,240	(\$2,788,761) \$2,327,240	(\$3,463,566) \$2,417,240	(\$3,523,518) \$2,507,240	(\$3,633,737) \$2,597,240	\$3,674,489) \$2,687,240	(\$3,768,189) \$2,777,240
Year	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054
Projected Replacements Annual Deposit	(\$80,610) \$90,000	(006,8\$) 000,000	(\$40,752) \$90,000	(\$144,718) \$90,000	(\$178,185) \$90,000	(\$1,062,483) \$90,000	(\$152,668) \$90,000	(\$169,915) \$90,000	\$90,000	(\$9,300) \$90,000
End of Year Balance	(\$981,560)	(\$900,860)	(\$851,612)	(\$908,330)	(\$994,515)	(\$1,986,999)	(\$2,029,667)	(\$2,109,582)	(\$2,019,582)	(\$1,938,892)
Cumulative Expenditures Cumulative Receipts	(\$3,848,800) \$2,867,240	(\$3,858,100) \$2,957,240	(\$3,898,852) \$3,047,240	(\$4,043,570) \$3,137,240	(\$4,221,755) \$3,227,240	(\$5,284,239) \$3,317,240	(\$5,438,907) \$3,407,240	(\$5,606,822) \$3,497,240	(\$5,606,822) \$3,587,240	(\$5,616,122) \$3,877,240

Year end balance stays positive until year 2030.



This association has the latitude to "ramp up" rather than have one large increase.



Strategic Funding Plan

Ramp Up Annual Funding over five years:

Year 1: \$90K to \$102K

Year 2: \$102K to \$114K

Year 3: \$114K to \$126K

Year 4: \$126K to \$138K

Year 5: \$138K to \$150K *

^{*}Year 5 would bring Reserve Study update and would adjust for inflation, underfunding, changed conditions.

Questions?

Module 6

Cash Flow Method Versus Component Method

CASH FLOW vs COMPONENT (Pooling vs. Full Funding)

CASH FLOW ("Pooling") METHOD

Treats Reserves as an aggregate "pool" of funds.

COMPONENT ("Full Funding") METHOD Treats each Reserve Item as a separate "line item" budget.

Illustration of the Different Mathematical Models

- One Project per year,
- Projects repeat every 4 yrs
- Cost of \$12,000 per Project
- Four Projects:

Year One - Parging,

Year Two - Seal Coat,

Year Three - Plumbing,

Year Four - Retaining Wall

(Assume \$Zero Starting Balance) (Assume \$Zero Threshold)

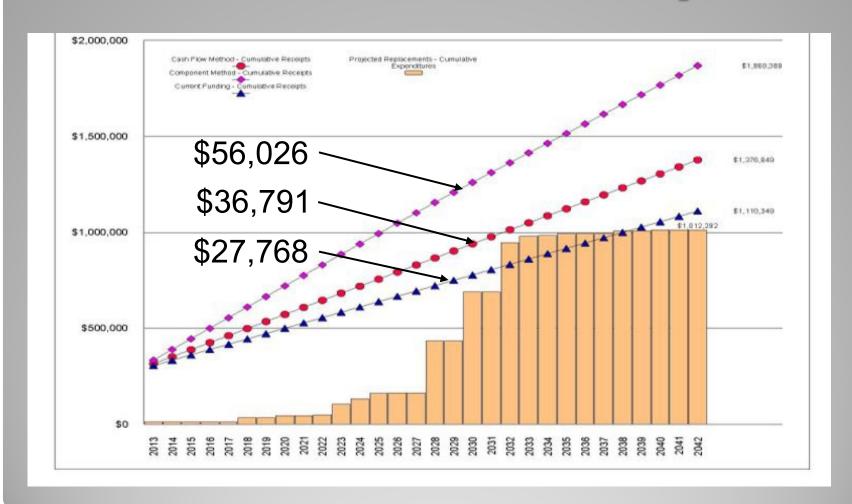
Cash Flow Calculations

	Year	1st	2 nd	3 rd	4th	Total
COMPONENT	Cost x \$1,000		Annua	l Contr	ibutio	าร
Parging Year One	\$12	3	3	3	3	\$12
Paving Year Two	\$12	3	3	3	3	\$12
Plumbing Year Three	\$12	3	3	3	3	\$12
Retaining Wall Year Four	\$12	3	3	3	3	\$12
Total Cost	\$48	\$12	\$12	\$12	\$12	\$48

Component Calculations

	Year	1st	2 nd	3 rd	4th	Total
COMPONENT	Cost x \$1,000		Annual	Contr	ibutio	าร
Parging Year One	\$12	12	3	3	3	\$21
Paving Year Two	\$12	6	6	3	3	\$18
Plumbing Year Three	\$12	4	4	4	3	\$15
Retaining Wall Year Four	\$12	3	3	3	3	\$12
Total Cost	\$48	\$25	\$16	\$13	\$12	\$66

Actual Reserve Study



Questions

Module 7

Inflation and Reserve Fund Planning

Understand Inflation - CPI vs PPI

- Consumer Price Index (CPI)
 - Food Costs
 - Fuel Costs
 - Electricity Costs
 - Housing Costs (meaning rent)
- Producer Price Index (PPI)
 - Manufacturing costs
 - Construction costs



Percentage Change in Producer Price Indexes (PPIs) and Employment Cost Indexes (ECIs) for Construction, 2019-2024

BLS Series ID		12-month	percenta	age chan	ge to De	cember:	to Ma	rch 2024	since:	BLS Series ID		12-month	percent	age chan	ge to De	cember:	to Mar	rch 2024	4 SINCE
		2019	2020	2021	2022	2023	2/2024 1	2/2023	3/2023			2019	2020	2021	2022	2023	2/2024 12	2/2023	3/202
TO A CONTRACTOR	in consumer, producer & construction prices									Court of the Court	ss in PPIs for processed goods important to const								
CUUR0000SA0	Consumer price index (CPI-U)	2.3	1.4	7.0	6.5	3.4	0.6	1.8	3.5	WPU057303	#2 diesel fuel	-0.7	-2.8	54.2	21.1	-18.4	-0.6	11.4	-6.
WPUFD4	Producer price index (PPI) for final demand	1.4	0.8	10.0	6.4	1.1	0.5	1.9	2.1	WPU1394	Paving mixtures and blocks (asphalt)	-1.8	-2.7	8.2	16.2	2.4	-0.6	7.6	0.
WPUFD43	Final demand construction	3.9	1.2	12.2	18.5	0.5	0.1	0.3	-1.1	WPU136	Asphalt felts and coatings	-0.8	2.1	18.1	11.4	2.5	0.1	0.7	5.
WPUFD431	Construction for private capital investment	3.8	1.3	13.4	19.8	0.5	0.1	0.3	-1.2	WPU1361	Prepared asphalt & tar roofing & siding products	-0.8	2.5	19.6	11.7	2.6	0.1	0.8	7.
WPUFD432	Construction for government	4.0	0.9	10.1	16.1	0.6	0.0	0.4	-1.0										
										WPU1322	Cement	1.9	1.9	4.4	13.0	8.9	0.0	2.5	5.
WPU80	Construction (partial)	3.5	0.9	11.6	16.3	0.8	0.1	0.4	-0.8	WPU133	Concrete products	3.1	2.2	8.6	14.8	6.9	0.0	2.5	6.
WPU801	New nonresidential building construction	4.0	1.3	12.4	19.4	0.4	0.1	0.3	-1.3	WPU1331	Concrete block and brick	3.6	3.0	5.1	13.8	10.6	0.0	1.8	6.
WPU801101	New warehouse building construction	4.5	-0.1	20.4	20.9	-1.6	0.1	0.0	-1.0	WPU1332	Concrete pipe	4.1	2.6	14.9	19.9	5.5	0.0	2.5	7.
WPU801102	New school building construction	4.7	1.2	9.0	17.9	0.0	-0.1	0.4	-1.4	WPU1333	Ready-mixed concrete	2.7	22	6.8	13.0	6.9	0.1	3.3	7.
WPU801103	New office building construction	3.6	1.2	13.0	20.2	2.3	0.4	0.6	-1.2	WPU1334	Precast concrete products	3.9	3.0	12.0	13.1	6.0	0.0	1.5	4.
WPU801104	New industrial building construction	4.5	2.0	13.4	20.5	0.5	0.0	0.5	-0.7	WPU1335	Prestressed concrete products	2.5	-1.2	14.7	31.9	4.6	-0.5	-1.0	3.
WPU801105	New health care building construction	3.1	1.4	11.4	18.0	0.2	-0.2	0.0	-1.8	WPU1342	Brick and structural clay tile	1.8	3.3	6.1	8.8	5.5	0.3	3.6	4.
WPU802	Maint & repair of nonres buildings (partial)	2.2	-0.2	9.5	7.8	3.3	0.6	0.8	2.7										
										WPU0721	Plastic construction products	0.4	5.4	35.4	8.7	-3.5	0.0	0.2	-2
Table 2: Changes	in PPIs for new, repair & maintenance work by s	ubcontrac	ctors							WPU1311	Flat glass	1.0	3.7	7.4	10.0	2.1	-0.3	0.0	-0.
PCU23811X23811	X Concrete contractors, nonresidential building work	4.7	0.9	17.4	10.9	-2.0	0.2	0.8	-0.8	WPU13710102	Gypsum building materials	-7.5	4.6	23.0	17.5	-1.9	22	5.3	1.
PCU23816X23816	X Roofing contractors, nonresidential building work	3.6	3.2	9.2	21.1	9.0	0.0	0.2	3.7	WPU1392	Insulation materials	-3.1	1.6	16.9	14.9	1.2	-0.1	4.1	3.
PCU23821X23821	X Electrical contractors, nonresidential building work	3.6	2.0	9.6	12.3	2.9	0.0	0.0	-5.1	WPUSI004011	Lumber and plywood	-2.2	37.2	18.1	-19.3	-6.5	1.7	3.0	-2
PCU23822X23822	X Plumbing contractors, nonresidential building work	3.7	0.0	8.4	14.6	3.1	-0.1	0.2	1.8	WPU062101	Architectural coatings	4.5	1.9	14.0	26.1	-0.3	0.0	0.4	0.
Table 3: Changes	in PPIs for inputs to construction industries, exc	luding ca	pital inv	estment	, labor a	nd impo	orta			WPU1017	Steel mill products	-16.0	5.2	128.0	-29.8	-3.3	-7.8	0.5	-3.
WPUIP230000	Inputs to construction industries	1.4	5.5	18.5	6.1	1.7	0.4	1.9	1.8	WPU101706	Steel pipe and tube	-9.0	1.9	79.8	-7.9	-16.1	-2.6	0.8	-10.
WPUIP2300001	Inputs to construction industries, goods	0.8	2.6	22.8	7.7	1.1	0.4	2.7	1.7	WPU102502	Copper and brass mill shapes	-0.6	23.6	23.4	-2.3	-1.0	2.0	2.1	-3.
WPUIP23000012	Inputs to construction industries, energy	3.7	-11.0	51.4	7.4	-8.9	2.6	14.7	-22	WPU102501	Aluminum mill shapes	4.4	-1.7	29.5	-5.3	-1.9	-0.5	-1.1	-6.
WPUIP23000013	Inputs to construction industries, goods less foods	0.3	4.8	20.3	7.8	21	0.2	1.6	2.1	WPU1073	Sheet metal products	-1.3	-0.3	35.5	8.0	0.3	0.5	1.1	2
WPUIP2300002	Inputs to construction industries, services	2.1	9.1	12.1	3.5	3.1	0.3	0.2	2.0	WPU107405	Fabricated structural metal	-3.3	-0.5	47.6	7.5	3.5	-0.7	-1.9	-1.
WPUIP231000	Inputs to new construction	1.4	5.6	18.9	6.1	1.8	0.3	1.8	1.8	WPU1074051	Fabricated structural metal bar joists & rebar	-2.9	0.5	56.9	3.3	6.4	-1.6	-2.5	-0.
WPUIP231200	New nonresidential construction	1.8	4.4	20.2	6.7	1.8	0.3	1.6	1.5	WPU10740514	Fabricated structural metal for non-industrial building	-3.8	0.2	61.7	3.5	7.7	-2.0	4.9	-2
WPUIP231211	Commercial structures	1.6	4.2	21.1	7.1	1.6	0.3	1.1	0.9	WPU10740553	Fabricated structural metal for bridges	-6.9	-0.4	41.2	15.3	0.2	-0.2	-6.6	-1.
WPUIP231212	Healthcare structures	1.7	5.0	20.0	7.1	1.4	0.3	1.3	1.1	WPU107408	Ornamental and architectural metal work	0.1	4.8	48.1	10.8	1.2	0.3	1.1	1.
WPUIP231220	Industrial structures	3.2	3.8	18.6	6.7	2.8	0.5	1.6	1.7	WPU1076	Fabricated steel plate	-1.3	1.8	45.5	1.9	-		12	- 85
WPUIP231230	Other nonresidential	1.7	4.3	19.9	6.8	1.7	0.4	1.7	1.5	WPU1079	Prefabricated metal buildings	-5.3	12.0	41.4	4.2	7.6	0.6	1.4	3.
WPUIP231231	Highways and streets	1.4	1.8	19.8	7.2	2.5	0.3	2.0	2.1	WPU112	Construction machinery and equipment	2.3	1.1	10.0	8.8	7.4	0.0	0.6	3.
WPUIP231232	Power and communications structures	1.5	3.6	20.4	6.2	1.4	0.4	1.6	1.1	WPU07120105	Truck & bus (incl. off-the-highway) pneumatic tires	-0.1	0.3	10.9	19.6	-5.1	-0.1	-0.2	-7.
WPUIP231233	Educational and vocational structures	1.8	5.8	19.5	6.4	1.4	0.3	1.3	1.2		35 ATU 1915								
WPUIP231234	Other misc. nonresidential construction	1.9	4.8	19.9	6.1	1.5	0.3	1.7	1.6	Table 6: Change	ss in PPIs for unprocessed goods important to con	struction	1						
WPUIP231100	New residential construction	1.0	6.7	15.9	5.4	2.0	0.3	2.0	2.4	WPU058102	Asphalt (at refinery)	-17.1	-13.9	70.6	-23.5	23.8	11.2	5.6	13.
WPUIP231110	Single-family	1.0	6.6	15.4	5.2	1.8	0.4	2.0	2.3	WPU1321	Construction sand/gravel/crushed stone	4.2	4.3	4.1	12.0	8.5	0.4	5.8	8.
WPUIP231120	Multifamily	1.0	7.6	15.5	4.8	2.5	0.2	1.8	3.0	WPU1012	Iron and steel scrap	-26.2	40.6	37.9	-30.0	17.5	-9.6	-10.5	-18.
WPUIP232000	Maintenance and repair construction	1.4	5.7	16.8	6.2	1.5	0.3	2.2	1.9	WPU101212	Stainless and alloy steel scrap	-0.1	27.4	47.9	-28.0	-2.2	8.2	4.1	0.
WPUIP232200	Nonresidential maintenance and repair	1.3	5.2	18.4	5.8	1.4	0.3	2.3	1.8	WPU102301	Copper base scrap	-5.9	30.1	24.5	-7.5	-0.7	5.0	6.5	1.
WPUIP232100	Residential maintenance and repair	1.0	6.1	14.8	5.9	1.9	0.3	2.0	2.3									0.0	
Table 4: Channes	in PPIs for services important to construction									AND A STATE OF THE PARTY OF THE	es in ECls for total compensation, wages & salarie 00 Private industry-total compensation	a_(through 2.7	Dec 20 2.6	23)	5.1	3.4		0.0	3.
WPU4531	Architectural services	-1.2	-1.7	0.6	1.9	1.9	0.0	0.6	2.1		00 Construction-total compensation	3.5	24	3.5	4.3	3.2		0.0	3.
	Engineering services	2.1	2.0	1.5	6.2	3.5	0.0	1.3	2.8		00 Private industry-wages and salaries	3.0	2.8	5.0	5.1	3.5		0.0	3.5
	FIRST FEBRUARY SELVICES	-	20	1.0	0.2	0.0	0.0	1.0	2.0	01020200000000	vor i firete i inividu y "Wayes arik salanes	0.0	2.0	0.0	W- 1	3.0		0.0	J.,
WPU4532 WPU3012	Truck transportation of freight	6.5	0.0	2.2	8.5	-8.9	0.4	0.9	-3.6	CIL 120222200200	00 Construction-wages and salaries	3.8	2.8	3.8	4.8	3.3		0.0	3.3

Updated 4/11/2024

Source: BLS: www.bls.gov/cpi for CPI, www.bls.gov/ppi for PPIs; www.bls.gov/ect for ECIs.

Compiled by Ken Simonson (ken.simonson@agc.org), Chief Economist, Associated General Contractors of America, www.agc.org.

BLS Series ID		12-month	percenta	ige chan	ge to De	cember:	to Ma	arch 202	4 since:
		2019	2020	2021	2022	2023	2/2024	12/2023	3/2023
Table 1: Changes	in consumer, producer & construction prices	K-200	Service Co.	5300000	See Contraction	5000004CSS	Acet Abrilla	Residentials	
CUUR0000SA0	Consumer price index (CPI-U)	2.3	1.4	7.0	6.5	3.4	0.6	1.8	3.5
WPUFD4	Producer price index (PPI) for final demand	1.4	0.8	10.0	6.4	1.1	0.5	1.9	2.1
WPUFD43	Final demand construction	3.9	1.2	12.2	18.5	0.5	0.1	0.3	-1.1
WPUFD431	Construction for private capital investment	3.8	1.3	13.4	19.8	0.5	0.1	0.3	-1.2
WPUFD432	Construction for government	4.0	0.9	10.1	16.1	0.6	0.0	0.4	-1.0
WPU80	Construction (partial)	3.5	0.9	11.6	16.3	0.8	0.1	0.4	-0.8
WPU801	New nonresidential building construction	4.0	1.3	12.4	19.4	0.4	0.1	0.3	-1.3
WPU801101	New warehouse building construction	4.5	-0.1	20.4	20.9	-1.6	0.1	0.0	-1.0
WPU801102	New school building construction	4.7	1.2	9.0	17.9	0.0	-0.1	0.4	-1.4
WPU801103	New office building construction	3.6	1.2	13.0	20.2	2.3	0.4	0.6	-1.2
WPU801104	New industrial building construction	4.5	2.0	13.4	20.5	0.5	0.0	0.5	-0.7
WPU801105	New health care building construction	3.1	1.4	11.4	18.0	0.2	-0.2	0.0	-1.8
WPU802	Maint & repair of nonres buildings (partial)	2.2	-0.2	9.5	7.8	3.3	0.6	0.8	2.7
Table 2: Changes	in PPIs for new, repair & maintenance work by s	ubcontrac	tors						
PCU23811X23811	X Concrete contractors, nonresidential building work	4.7	0.9	17.4	10.9	-2.0	0.2	0.8	-0.8
PCU23816X23816	X Roofing contractors, nonresidential building work	3.6	3.2	9.2	21.1	9.0	0.0	0.2	3.7
PCU23821X23821	X Electrical contractors, nonresidential building work	3.6	2.0	9.6	12.3	2.9	0.0	0.0	-5.1
PCU23822X23822	X Plumbing contractors, nonresidential building work	3.7	0.0	8.4	14.6	3.1	-0.1	0.2	1.8

BLS Series ID	<u> 1</u>	2-month	percenta	ge chang	e to Dec	ember:	to Marc	h 2024	since:
		2019	2020	2021	2022	2023	2/2024 12/	2023	3/2023
Table 3: Changes	in PPIs for inputs to construction industries, excl	uding ca	apital inv	estment	, labor a	ind imp	orta		
WPUIP230000	Inputs to construction industries	1.4	5.5	18.5	6.1	1.7	0.4	1.9	1.8
WPUIP2300001	Inputs to construction industries, goods	0.8	2.6	22.8	7.7	1.1	0.4	2.7	1.7
WPUIP23000012	Inputs to construction industries, energy	3.7	-11.0	51.4	7.4	-8.9	2.6	14.7	-2.7
WPUIP23000013	Inputs to construction industries, goods less foods	0.3	4.8	20.3	7.8	2.1	0.2	1.6	2.1
WPUIP2300002	Inputs to construction industries, services	2.1	9.1	12.1	3.5	3.1	0.3	0.2	2.0
WPUIP231000	Inputs to new construction	1.4	5.6	18.9	6.1	1.8	0.3	1.8	1.8
WPUIP231200	New nonresidential construction	1.8	4.4	20.2	6.7	1.8	0.3	1.6	1.3
WPUIP231211	Commercial structures	1.6	4.2	21.1	7.1	1.6	0.3	1.1	0.9
WPUIP231212	Healthcare structures	1.7	5.0	20.0	7.1	1.4	0.3	1.3	12
WPUIP231220	Industrial structures	3.2	3.8	18.6	6.7	2.8	0.5	1.6	1.3
WPUIP231230	Other nonresidential	1.7	4.3	19.9	6.8	1.7	0.4	1.7	1.3
WPUIP231231	Highways and streets	1.4	1.8	19.8	7.2	2.5	0.3	2.0	2.
WPUIP231232	Power and communications structures	1.5	3.6	20.4	6.2	1.4	0.4	1.6	1.
WPUIP231233	Educational and vocational structures	1.8	5.8	19.5	6.4	1.4	0.3	1.3	1.3
WPUIP231234	Other misc. nonresidential construction	1.9	4.8	19.9	6.1	1.5	0.3	1.7	1.1
WPUIP231100	New residential construction	1.0	6.7	15.9	5.4	2.0	0.3	2.0	2.4
WPUIP231110	Single-family	1.0	6.6	15.4	5.2	1.8	0.4	2.0	2.3
WPUIP231120	Multifamily	1.0	7.6	15.5	4.8	2.5	0.2	1.8	3.0
WPUIP232000	Maintenance and repair construction	1.4	5.7	16.8	6.2	1.5	0.3	2.2	4.9
WPUIP232200	Nonresidential maintenance and repair	1.3	5.2	18.4	5.8	1.4	0.3	2.3	1.1
WPUIP232100	Residential maintenance and repair	1.0	6.1	14.8	5.9	1.9	0.3	2.0	2.

BLS Series ID		12-month	percenta	ige chan	ge to De	cember:	to March 2024 since:				
		2019	2020	2021	2022	2023	2/2024	12/2023	3/2023		
Table 5: Change	s in PPIs for processed goods important to const	truction									
WPU057303	#2 diesel fuel	-0.7	-2.8	54.2	21.1	-18.4	-0.6	11.4	-6.2		
WPU1394	Paving mixtures and blocks (asphalt)	-1.8	-2.7	8.2	16.2	2.4	-0.6	7.6	0.9		
WPU136	Asphalt felts and coatings	-0.8	21	18.1	11.4	2.5	0.1	0.7	5.9		
WPU1361	Prepared asphalt & tar roofing & siding products	-0.8	2.5	19.6	11.7	2.6	0.1	0.8	7.0		
WPU1322	Cement	1.9	1.9	4.4	13.0	8.9	0.0	2.5	5.0		
WPU133	Concrete products	3.1	2.2	8.6	14.8	6.9	0.0	2.5	6.2		
WPU1331	Concrete block and brick	3.6	3.0	5.1	13.8	10.6	0.0	1.8	6.2		
WPU1332	Concrete pipe	4.1	2.6	14.9	19.9	5.5	0.0	2.5	7.5		
WPU1333	Ready-mixed concrete	2.7	2.2	6.8	13.0	6.9	0.1	3.3	7.0		
WPU1334	Precast concrete products	3.9	3.0	12.0	13.1	6.0	0.0	1.5	4.2		
WPU1335	Prestressed concrete products	2.5	-1.2	14.7	31.9	4.6	-0.5	-1.0	3.5		
WPU1342	Brick and structural clay tile	1.8	3.3	6.1	8.8	5.5	0.3	3.6	4.0		
WPU0721	Plastic construction products	0.4	5.4	35.4	8.7	-3.5	0.0	0.2	-2.0		
WPU1311	Flat glass	1.0	3.7	7.4	10.0	2.1	-0.3	0.0	-0.7		
WPU13710102	Gypsum building materials	-7.5	4.6	23.0	17.5	-1.9	2.2	5.3	1.3		
WPU1392	Insulation materials	-3.1	1.6	16.9	14.9	1.2	-0.1	4.1	3.9		
WPUSI004011	Lumber and plywood	-2.2	37.2	18.1	-19.3	-6.5	1.7	3.0	-2.7		
WPU062101	Architectural coatings	4.5	1.9	14.0	26.1	-0.3	0.0	0.4	0.0		

		2019	2020	2021	2022	2023	2/2024 12/	2023	V2023
WPU1017	Steel mill products	-16.0	5.2	128.0	-29.8	-3.3	-7.8	0.5	-3.6
WPU101706	Steel pipe and tube	-9.0	1.9	79.8	-7.9	-16.1	-26	0.8	-10.3
WPU102502	Copper and brass mill shapes	-0.6	23.6	23.4	-2.3	-1.0	20	2.1	-3.1
WPU102501	Aluminum mill shapes	4.4	-1.7	29.5	-5.3	-1.9	No. of Contract	-1.1	-6.6
WPU1073	Sheet metal products	-1.3	-0.3	35.5	8.0	0.3		1.1	2.4
WPU107405	Fabricated structural metal	-3.3	-0.5	47.6	7.5	3.5	VI (7.00)	-1.9	-10
WPU1074051	Fabricated structural metal bar joists & rebar	-29	0.5	56.9	3.3	6.4	-1.6	-2.5	-0.3
WPU10740514	Fabricated structural metal for non-industrial building	-3.8	0.2	61.7	3.5	7.7	-2.0	4.9	-2.1
WPU10740553	Fabricated structural metal for bridges	-6.9	-0.4	41.2	15.3	0.2	-0.2	-6.6	-13
WPU107408	Omamental and architectural metal work	0.1	4.8	48.1	10.8	1.2	0.3	1.1	1.5
WPU1076	Fabricated steel plate	-1.3	1.8	45.5	1.9	14	-	14	82
WPU1079	Prefabricated metal buildings	-5.3	12.0	41.4	4.2	7.6	0.6	1.4	3.4
WPU112	Construction machinery and equipment	2.3	1.1	10.0	8.8	7.4	0.0	0.6	3.5
WPU07120105	Truck & bus (incl. off-the-highway) pneumatic tires	-0.1	0.3	10.9	19.6	-5.1	-0.1	-0.2	-7.5
Table 6: Change	s in PPIs for unprocessed goods important to con-	struction	1						
WPU058102	Asphalt (at refinery)	-17.1	-13.9	70.6	-23.5	23.8	11.2	5.6	13.9
WPU1321	Construction sand/gravel/crushed stone	4.2	4.3	4.1	12.0	8.5	0.4	5.8	8.
WPU1012	Iron and steel scrap	-26.2	40.6	37.9	-30.0	17.5	-9.6	-10.5	-18.
WPU101212	Stainless and alloy steel scrap	-0.1	27.4	47.9	-28.0	-2.2	8.2	4.1	0.
WPU102301	Copper base scrap	-5.9	30.1	24.5	-7.5	-0.7	5.0	6.5	1.

Questions

Thank You!